



REPORT TO:	Council
DATE:	11 th April 2022
SUBJECT:	South and East Lincolnshire Councils Partnership Performance Framework
PURPOSE:	Six monthly update on Partnership performance
KEY DECISION:	No
PORTFOLIO HOLDER:	Cllr Paul Skinner, Leader of the Council
REPORT OF:	James Gilbert, Assistant Director - Corporate
REPORT AUTHOR:	Suzanne Rolfe, Insights & Transformation Manager
WARD(S) AFFECTED:	All
EXEMPT REPORT?	No

SUMMARY

This report sets out the further progress of the South & East Lincolnshire Councils Partnership since the last update on 22nd November 2021.

RECOMMENDATIONS

- To note the progress of the Set-Up stage of the Partnership (section 2)
- To note the performance measures for 2022/23 and the frequency of reporting to Partnership Councils (section 3)
- To note the establishment of Priority Partnerships and the frequency of reporting to Partnership Councils (section 4)

REASONS FOR RECOMMENDATIONS

To monitor and report on the progress of the Set-Up stage of the Partnership as previously agreed

OTHER OPTIONS CONSIDERED

None as this is the approach previously agreed.

1. BACKGROUND

- 1.1 The South and East Lincolnshire Councils Partnership (Boston Borough Council, East Lindsey District Council and South Holland District Council) launched on 1st October 2021.
- 1.2 The business case for the Partnership identified and established four stages for building the partnership, namely:
0. Setting the Foundations.
 1. Set-Up.
 2. Accelerate; and
 3. Embed.
- 1.3 This report sets out the progress of the Set-Up stage of the Partnership since the last report to Council which updated on 'Setting the Foundation'. This includes details of the Performance Framework and Priority Partnerships.

2. 'SET-UP' STAGE

- 2.1 The progress of the Set-Up stage is set out in Table 1 below: -

Table 1

Phase 1 – April 2022	Progress to date
Post Covid Recovery Plan	<p>Externally focused</p> <ul style="list-style-type: none"> - Single approach to Business Grant distribution across the Partnership. - Single approach to Household Support Fund distribution across the Partnership. - Single approach to Test and Trace support payments across the Partnership. - Single approach to messaging to the community across the Partnership sub-region in respect of Covid-19 (Vaccinations, advice etc) <p>Internally focused</p> <ul style="list-style-type: none"> - Single approach to health and safety associated with Partnership Councils' workforces and assessing risk.
One team approach and start of cultural alignment	<ul style="list-style-type: none"> - Joint Member Briefings are being planned on common issues across the sub-region. - The first Joint Strategy Board has taken place. - The Workforce Development Strategy for the Partnership is being considered by South Holland District Council on 11 May 2022 (already approved at Boston and East Lindsey Councils). - The Workforce Development Board is in place (as per previous report to Council)

	<ul style="list-style-type: none"> - A single approach to employee development/training has been deployed across the Partnership, including launching the Future Leaders' Programme Partnership-wide. - A single staff forum is in place Partnership-wide – merging previously separate staff forums. - A single approach to Union engagement is in place via a quarterly Joint Consultative Committee with Union representatives. - A single approach to internal communications is in place across the Partnership and practice in regard to internal communications has been aligned across the workforce. - Single Partnership meeting attendance is now in place where appropriate, delivering notional savings of at least £35,000 per annum to the Partnership. - The alignment of HR Policies across the Partnership has now commenced and will be completed by the end of 22/23. - An ICT Strategy has been commissioned jointly by the Partnership and PSPS to develop a strategy and roadmap for how the Partnership best uses ICT to bring the Partnership together and serve its communities. - A joint approach to Emergency Planning is being established across the Partnership to increase resilience.
Cross Council political working discussions	<ul style="list-style-type: none"> - Scrutiny Chairs and Vice-Chairs have met and each sovereign scrutiny committee has agreed a Partnership Framework for joint scrutiny, including initial scrutiny topics (transport and ICT).
Common Governance framework/approach	<ul style="list-style-type: none"> - Priority Partnerships have been established to help drive the Partnership's engagement with key partners. (section 4) - Work continuing on the Constitutional Review and Model Code of Conduct.
Common performance framework and service standards	<ul style="list-style-type: none"> - Developed and covered in the main body of this report.
Agree Annual Delivery Plans	<ul style="list-style-type: none"> - Agreed by Councils in March 2022.

2.2 In March the Partnership was shortlisted for this year's Local Government Chronicle Awards under the Public/Public Partnership category which is testament to the progress already made during the first two stages of setting up the Partnership.

2.3 Council is being asked to note the progress of the Set-Up stage of the Partnership.

3. PERFORMANCE FRAMEWORK

- 3.1 The outline Performance Framework was agreed in the last update report to Council. This creates a common suite of performance measures across the Partnership. This does not replace performance reporting within the sovereign councils but is in addition to it with a specific focus on Partnership performance.
- 3.2 Performance measures have now been added to the outline Framework at Appendix A to enable the regular reporting of the progress of the Partnership in delivering its agreed priorities. The measures will also be used to help to shape the future priorities for the Partnership over time.
- 3.3 It was agreed in the outline Performance Framework to report on a six-monthly cycle to Council, covering the periods April to September and October to March. This report sets out the performance measures for 2022/23 and the next report will report performance from April to September 2022.
- 3.4 The draft performance measures were presented to Stakeholder Group and Joint Strategy Board in February 2022.
- 3.5 The Performance Framework and the measures will be key sources of evidence for an LGA Peer Review that is planned to take place across the Partnership between 10th and 14th October.
- 3.6 Council is being asked to note the performance measures for 2022/23.

4. PRIORITY PARTNERSHIPS

- 4.1 The mechanism for delivering the strategic priorities of the Partnership are set out in Table 2 below:

Table 2

Priority Partnership	Subject areas	Potential Sub-regional partners	Initial priorities	DCX lead
Growth and Prosperity Priority Partnership	Skills, Training/Education, Business Support Employment, Utilities, Economic Development, Transport Infrastructure, Flood Risk	Deputy Chief Executive (Growth), Education providers, Lincolnshire County Council, Utility companies, Lincolnshire Chamber of Commerce, Greater Lincolnshire Enterprise Partnership, Department for Work and Pensions, Environment Agency.	<ul style="list-style-type: none"> • Transport infrastructure • Skills Development • Inward investment 	DCX - Growth
Healthy Lives Priority Partnership	Leisure, Culture, Wellbeing, Housing and Homelessness, Access to Health Services, Health Inequalities.	Deputy Chief Executive (Communities), Lincolnshire CCG, NHS, Mental Health Services, Leisure providers, Housing providers.	<ul style="list-style-type: none"> • Access to health services • Obesity 	DCX - Communities
Safer Communities Priority Partnership	Crime and Disorder, Anti-Social Behaviour, Licensing	Deputy Chief Executive (Communities), Lincolnshire Police, Probation Service.	<ul style="list-style-type: none"> • Fear of crime • Anti-social behaviour • Domestic abuse 	DCX - Communities

Priority Partnership	Subject areas	Potential Sub-regional partners	Initial priorities	DCX lead
Enhancing the Living Environment Priority Partnership	Climate Change, Biodiversity, Air Quality, Open Spaces, Waste and Recycling, Environmental Crime	Deputy Chief Executive (Communities), Natural England, Lincolnshire Wildlife Trust, Lincolnshire County Council, Environment Agency.	<ul style="list-style-type: none"> • Environmental Bill • Climate Change Agenda 	DCX - Communities

- 4.2 The partners identified in Table 2 will change from time to time based on the agenda for the Priority Partnership.
- 4.3 Councillors will receive informal briefings on topics of note/interest, with formal reporting on the work of the Priority Partnerships being included within the twice-yearly performance reports to Councils. The next report to Council will report on the outcomes and activities of the Priority Partnerships from April to September 2022 alongside the performance measures.
- 4.4 None of the Priority Partnerships will have decision-making powers or specific budgets. Any action to be taken by the Partnerships would need to be authorised in line with the sovereign Councils constitutions and those of partner organisations.
- 4.5 Council is being asked to note the establishment of these Priority Partnerships and the frequency of reporting to Council.

5. CONCLUSION

- 5.1 Significant progress continues to be made in the performance of the South and East Lincolnshire Councils Partnership. This report sets out this progress to date as part of the agreed six-monthly cycle of reporting.

EXPECTED BENEFITS TO THE PARTNERSHIP

This report supports the aims and ambitions of the South and East Lincolnshire Councils Partnership which are contained in the main body of the report.

IMPLICATIONS

SOUTH AND EAST LINCOLNSHIRE COUNCILS PARTNERSHIP

This report focusses on the progress and Set Up stage for the Partnership which are contained in the main body of the report.

CORPORATE PRIORITIES

The formation of the South and East Lincolnshire Councils Partnership supports the corporate priorities of the sovereign Councils. This is reflected in the agreed Annual Delivery Plans and the attached performance measures.

STAFFING

No implications specific to staffing in this report.

CONSTITUTIONAL AND LEGAL IMPLICATIONS

The constitutional and legal arrangements for the successful implementation of Partnership have been approved by all three partner Councils.

DATA PROTECTION

No implications specific to data protection in this report.

FINANCIAL

No implications specific to finances in this report.

RISK MANAGEMENT

No implications specific to risk in this report.

STAKEHOLDER / CONSULTATION / TIMESCALES

Consultation has been undertaken with Senior Leadership Team, Stakeholder Group and Joint Strategy Board.

REPUTATION

The South and East Lincolnshire Councils Partnership has established a positive reputation through the progress it has achieved to date as contained in the main body of the report. In particular this has been recognised by being shortlisted for this year's LGC Awards under the Public/Public Partnership category (paragraph 2.2)

CONTRACTS

No implications specific to contracts in this report.

CRIME AND DISORDER

Measures relating to crime and disorder will be included in the development of a Community Strategy for the Partnership and added to the Performance Framework once they are agreed.

Section 4 of this report sets out details of the Safer Communities Priority Partnership.

EQUALITY AND DIVERSITY/ HUMAN RIGHTS/ SAFEGUARDING

No implications specific to this report.

HEALTH AND WELL BEING

Measures relating to health and wellbeing will be included in the development of a Health and Wellbeing Strategy for the Partnership and added to the Performance Framework once they are agreed.

Section 4 of this report sets out details of the Healthy Lives Priority Partnership.

CLIMATE CHANGE AND ENVIRONMENTAL IMPLICATIONS

Measures relating to climate change and the environment will be set out in the Climate Change Strategy currently being developed for the Partnership and added to the Performance Framework once they are agreed.

Section 4 of this report sets out details of the Enhancing the Living Environment Priority Partnership.

LINKS TO 12 MISSIONS IN THE LEVELLING UP WHITE PAPER

The Performance Framework provides the mechanism for the Partnership to identify and report on measures relating to the 12 missions as set out below: -

MISSIONS	
This paper contributes to the follow Missions outlined in the Government’s Levelling Up White paper.	
Living Standards	By 2030, pay, employment and productivity will have risen in every area of the UK, with each containing a globally competitive city, with the gap between the top performing and other areas closing.
Research and Development	By 2030, domestic public investment in Research & Development outside the Greater South East will increase by at least 40% and at least one third over the Spending Review period, with that additional government funding seeking to leverage at least twice as much private sector investment over the long term to stimulate innovation and productivity growth.
Transport Infrastructure	By 2030, local public transport connectivity across the country will be significantly closer to the standards of London, with improved services, simpler fares and integrated ticketing.
Digital Connectivity	By 2030, the UK will have nationwide gigabit-capable broadband and 4G coverage, with 5G coverage for the majority of the population.
Education	By 2030, the number of primary school children achieving the expected standard in reading, writing and maths will have significantly increased. In England, this will mean 90% of children will achieve the expected standard, and the percentage of children meeting the expected standard in the worst performing areas will have increased by over a third.
Skills	By 2030, the number of people successfully completing high-quality skills training will have significantly increased in every area of the UK. In England, this will lead to 200,000 more people successfully completing high-quality skills training annually, driven by 80,000 more people completing courses in the lowest skilled areas.
Health	By 2030, the gap in Healthy Life Expectancy (HLE) between local areas where it is highest and lowest will have narrowed, and by 2035 HLE will rise by 5 years.
Wellbeing	By 2030, well-being will have improved in every area of the UK, with the gap between top performing and other areas closing.
Pride in Place	By 2030, pride in place, such as people’s satisfaction with their town centre and engagement in local culture and community, will have risen in every area of the UK, with the gap between the top performing and other areas closing.
Housing	By 2030, renters will have a secure path to ownership with the number of first-time buyers increasing in all areas; and the government’s ambition is for the number of non-decent rented homes to have fallen by 50%, with the biggest improvements in the lowest performing areas.
Crime	By 2030, homicide, serious violence, and neighbourhood crime will have fallen, focused on the worst-affected areas.
Local Leadership	By 2030, every part of England that wants one will have a devolution deal with powers at or approaching the highest level of devolution and a simplified, long-term funding settlement.

ACRONYMS

- KPI: Key Performance Indicators
- LGA: Local Government Association
- LGC: Local Government Chronicle
- SLT: Senior Leadership Team

APPENDICES

Appendices are listed below and attached to the back of the report: -

APPENDIX A	South and East Lincolnshire Councils Partnership Performance Framework
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BACKGROUND PAPERS

Background papers used in the production of this report are listed below: -

Document title	South and East Lincolnshire Councils Partnership Business Case
Where the document can be viewed	https://democracy.boston.gov.uk/documents/s12785/Appendix%20A%20-%20Business%20Case%20including%20proposed%20structure%20for%20consultation.pdf

CHRONOLOGICAL HISTORY OF THIS REPORT

A report on this item has not been previously considered by a Council body. This is being reported directly to Council to engage all Members.

REPORT APPROVAL

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