



REPORT TO:	AUDIT AND GOVERNANCE COMMITTEE
DATE:	18 JULY 2022
SUBJECT:	RISK MANAGEMENT REPORT
PURPOSE:	TO PROVIDE AN UPDATE ON RISK MANAGEMENT
KEY DECISION:	NO
PORTFOLIO HOLDER:	COUNCILLOR NOBLE, PORTFOLIO HOLDER FOR FINANCE
REPORT OF:	JOHN MEDLER, ASSISTANT DIRECTOR – GOVERNANCE
REPORT AUTHOR:	SUZANNE ROLFE, INSIGHTS & TRANSFORMATION MANAGER
WARD(S) AFFECTED:	ALL
EXEMPT REPORT?	NO

SUMMARY

This report provides an overview of risk management in the authority.

RECOMMENDATIONS

That the Committee considers and notes the report.

REASONS FOR RECOMMENDATIONS

The Audit and Governance Committee is responsible for overseeing the effectiveness of the Council's risk management arrangements.

OTHER OPTIONS CONSIDERED

N/A

1. RISK MANAGEMENT

- 1.1 The Audit & Governance Committee is responsible for monitoring the effective development and operation of risk management in the Council according to its terms of reference.
- 1.2 A shared approach to risk management has been agreed across the Partnership with common formatting but not content.
- 1.3 Individual strategic and operational risk registers are in place for each of the Councils to reflect individual circumstances, locality and reporting. Strategic risks are high level, relating to corporate priorities. Operational risks are service specific.
- 1.4 In addition, a strategic risk register for the Partnership is under development for those risks which are common to all three Councils and where there is a synergy across all.
- 1.5 A quarterly risk clinic is held with Assistant Directors to sit alongside the established performance clinic.

2. STRATEGIC RISK REGISTER

- 2.1 The strategic risk register has been reviewed against Boston's Corporate Strategy:
 - Priority 1 – People Focused (Boston – Live, Work and Visit)
 - Priority 2 - Future Prosperity, Regeneration and Inclusive Growth
 - Priority 3 - Environmental Awareness and Accountability
 - Priority 4 - Delivering high quality services and maximising use of technology to support residents
- 2.2 Workshops were held with members of the Audit & Governance Committee in January and March 2022. The resulting draft was then reviewed and signed off by Senior Leadership Team in May 2022.
- 2.3 Summary of strategic risks (full details in Appendix A)

Risk	Context
Economic hardship	Risk to the delivery of Priority 1: People Focused Previous risks – housing, welfare, Brexit
Health	Risk to the delivery of Priority 1: People Focused Previous risk – health
Local economy	Risk to the delivery of Priority 2: Future Prosperity, Regeneration and Inclusive Growth Previous risks – growth and local economy, town centre, population change, Brexit
Sustainability	Risk to the delivery of Priority 3: Environmental Awareness and Accountability
Environmental Crime	Risk to the delivery of Priority 3: Environmental Awareness and Accountability
Budget	Risk to the delivery of Priority 4: Delivering high quality services and maximising use of technology to support residents

Risk	Context
	Previous risk - budget
Service delivery	Risk to the delivery of Priority 4: Delivering high quality services and maximising use of technology to support residents Previous risk – capacity, Transformation Programme
Civil contingency risks	Risk to the delivery of Priority 4: Delivering high quality services and maximising use of technology to support residents Previous risk – civil contingency risks

2.4 The previous strategic risk register has been cross-referenced against the new one to track the changes.

Previous risk	Outcome
Flood risk	The implementation of the Boston Barrier has changed the nature of the risk. The residual risk has moved to the civil contingency risks.
Growth and local economy	Local economy risk in the new risk register.
Housing	Economic hardship risk in the new risk register.
Welfare	The uncertainty around universal credit is no longer a risk. The residual risk has moved to the economic hardship risk in the new risk register.
Health	Health risk in the new risk register.
Town Centre	Local economy risk in the new risk register.
Population change	Local economy risk in the new risk register.
Budget	Budget risk in the new risk register.
Capacity	Service delivery risk in the new risk register.
Transformation Programme	Service delivery risk in the new risk register.
Brexit	No longer a live risk. Any residual risks have moved to economic hardship and local economy in the new risk register.
Civil contingency risks	Civil contingency risks in the new risk register.
Compliance	Service delivery risk in the new risk register.
Reputation	Service delivery risk in the new risk register.
Strategic Alliance	Service delivery risk in the new risk register.

3. CONCLUSION

3.1 The risk management arrangements are designed to provide the Council with a clearer and fuller understanding of the key risks facing the organisation and how these are being managed. They enable the Council to pro-actively manage its risks taking into account the agreed risk appetite level.

EXPECTED BENEFITS TO THE PARTNERSHIP

The Strategic Risk Register has been reviewed and updated to reflect the strategic risks faced by the organisation. Aligning the format and reporting process for risks across the three sovereign councils will ensure that risk management continues to be efficient and effective across the Partnership. The additional risk register for Partnership risks will ensure that these are monitored and managed appropriately where there is synergy across the three councils.

IMPLICATIONS

SOUTH AND EAST LINCOLNSHIRE COUNCIL'S PARTNERSHIP

Introduction of a Partnership risk register in addition to sovereign council risk registers.

CORPORATE PRIORITIES

Effective risk management arrangements support all of the corporate priorities

STAFFING

None

CONSTITUTIONAL AND LEGAL IMPLICATIONS

None

DATA PROTECTION

None

FINANCIAL

None

RISK MANAGEMENT

Whole report

STAKEHOLDER / CONSULTATION / TIMESCALES

No consultation undertaken

REPUTATION

None

CONTRACTS

None

CRIME AND DISORDER

None

EQUALITY AND DIVERSITY/ HUMAN RIGHTS/ SAFEGUARDING

None

HEALTH AND WELL BEING

None

CLIMATE CHANGE AND ENVIRONMENTAL IMPLICATIONS

None

ACRONYMS

None

APPENDICES

None

BACKGROUND PAPERS

No background papers as defined in Section 100D of the Local Government Act 1972 were used in the production of this report.

CHRONOLOGICAL HISTORY OF THIS REPORT

This report has not been previously considered by a Council body.

REPORT APPROVAL

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